CHAPTER 2

How the newsroom works

Journalism isn’t a solo effort. It takes talent, teamwork and training for any news outlet to succeed. Here’s a look at the process in detail.

IN THIS CHAPTER:

18 ▶ What is news?
Readers, reporters and editors have different views — and what’s news to one may be trash to another.

20 ▶ What readers read
What writers want to write isn’t necessarily what readers want to read. That’s why research is vital.

22 ▶ How a story gets written
Ace reporter Jenny Deadline races the clock to find out why a professor has mysteriously resigned.

24 ▶ How the news comes together
An hour-by-hour look at a day in the life of a typical metropolitan daily newspaper.

26 ▶ Who’s who in the newsroom
From the publisher to the lowliest reporter, everyone on the news team has a job to do.

28 ▶ What it’s called
Bylines, datelines, taglines, leads . . . if you want to survive in the newsroom, learn the lingo.

30 ▶ Tools, talent and temperament
What does it take to be a reporter? Computers, notebooks — and some writing talent, too.

PLUS: 32 ▶ The Press Room 34 ▶ Test yourself
What is news?

Editors, reporters and readers have asked that question for centuries.

In every newsroom, journalists constantly apply what’s called news judgment: the ability to determine which stories are most interesting and important to readers.

But which readers? To a 13-year-old boy, the day’s biggest story might be the city’s new skateboarding ban. To a 70-year-old woman, it might be a new Social Security proposal. The teenager doesn’t care about Social Security; the retiree won’t read about skateboarding. Whose news interests should prevail?

Take the page at left, for instance. How did we decide that story was interesting? Who decided that those were the topics most worthy of front-page prominence? Denis Finley, editor of The Virginian-Pilot, explains the paper’s choices:

1. We use the top of the page to drive single-copy sales. Normally, sports doesn’t cut it, but when Tiger Woods comes back after eight months, well . . .
2. The lead story. Right now, there’s nothing more important than the financial state of the nation. Obama’s budget represents a huge philosophical shift for the country and seeks to deliver on promises he made in his campaign. Our duty is to break it down so it’s easy to understand how the budget affects each person.
3. “Unsolved” is a talker. Readers ask most often for these three things: Teach me something; give me something to talk about; watch out for my interests. This mystery story about an unsolved murder gives the reader a little break from the hard news.
4. Survey after survey indicates that health stories are in our readers’ top five. This story story about an unsolved murder gives the reader a little break from the hard news.
5. Everybody likes to see justice brought against wrongdoers, especially when the wrongdoer is a slimy swindler. And this story has all the elements: vanity, skullduggery, and ultimately, failure.
6. Coming Sunday. We push the Sunday paper whenever possible and often save our best work for that day.

So here you see one of the basic facts of life for newspaper reporters: They do the research and they write the stories, but it’s their editors who ultimately decide how successful they are — and where their stories run.

NEWS BY THE NUMBERS

Percentage of Americans who say they prefer news about serious issues and major events: 63
Who say they prefer crime and celebrity news: 24
Percentage who think the media are out of touch with average Americans: 48
Percentage of stories in a typical newspaper about government or politics: 25
Percentage of Americans under 30 who have little or no interest in politics: 42
Percentage of journalists who say they often avoid running stories readers think are important, but dull: 77
Who say they sometimes ignore stories because readers might find them too complex: 52
Percentage of Americans who find the news depressing: 84
Who find the news negative: 77
Who find the news sensational: 58

See page 328 for sources

NEWS BY THE NUMBERS

“News Arithmetic,” from a 1932 editing textbook by George C. Bastian and Leland D. Case:

1 ordinary man + 1 ordinary life = 0
1 ordinary man + 1 extraordinary adventure = NEWS
1 ordinary husband + 1 ordinary wife = 0
1 husband + 3 wives = NEWS
1 bank cashier + 1 wife + 7 children = 0
1 bank cashier = $100,000 = NEWS
1 chorus girl + 1 bank president = $100,000 = NEWS
1 man + 1 auto + 1 gun + 1 six-pack = NEWS
1 man + 1 wife + 1 fight + 1 lawsuit = NEWS
1 ordinary man + 1 ordinary life of 79 years = 0
1 ordinary man + 1 ordinary life of 100 years = NEWS


**IS IT NEWS? THAT VARIES NEWSROOM TO NEWSROOM**

The New York Times runs “All the News That’s Fit to Print,” but what fits there might not fit quite right here. Here’s how three mystical Mudflap news outlets might decide which of these stories to run:

<table>
<thead>
<tr>
<th>STORY</th>
<th>COMMENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>STORM WARNING</td>
<td>Readers really eat up scary weather stories.</td>
</tr>
<tr>
<td>COUNTY FAIR</td>
<td>Kids + cows + carnival rides = great video.</td>
</tr>
<tr>
<td>TUITION HIKE</td>
<td>If time is tight, may only merit a brief mention.</td>
</tr>
<tr>
<td>VOLLEYBALL BILL</td>
<td>Meaningless ceremonial baloney.</td>
</tr>
<tr>
<td>FLU SHOTS</td>
<td>Good images; strong appeal for older viewers.</td>
</tr>
<tr>
<td>BOLIVIA BUS CRASH</td>
<td>No. Let the network newscast deal with this.</td>
</tr>
<tr>
<td>GIRL SCOUT COOKIES</td>
<td>Sure. Viewers find this stuff irresistible.</td>
</tr>
<tr>
<td>LOTTERY WINNER</td>
<td>Jackpot’s not big or juicy enough to be a story.</td>
</tr>
<tr>
<td>JAY-Z SEX CHANGE</td>
<td>Untrustworthy. Unsavory. No local connection.</td>
</tr>
</tbody>
</table>

**WHAT MAKES A STORY INTERESTING TO READERS?**

Everybody’s different — and what’s fascinating to you might be boring to me. Still, for a story to qualify as “news,” it usually contains at least one of these values:

- **IMPACT:** Does the story matter to readers? Will it have an effect on their lives or their pocketbooks? The bigger the consequences, the bigger the story becomes.
- **IMMEDIACY:** Has this story just happened? Is it about to happen? Timeliness is crucial, especially when you’re competing against other news outlets.
- **PROXIMITY:** How close is this story? Nearby events will matter more to readers than events in other cities, states or countries . . . . . usually.
- **PROMINENCE:** Does this story involve a well-known public figure or celebrity? If so, readers are bound to be more concerned or curious.
- **NOVELTY:** Is something new, odd or surprising going on? (Did a man bite a dog?) Readers enjoy news that’s intriguing and unexpected.
- **CONFLICT:** Is there a clash of power? A political battle? A sports rivalry? Reporters and readers both enjoy dramatic storytelling.
- **EMOTIONS:** Does this story make us sad? Happy? Angry? We all respond emotionally to human-interest stories that are poignant, comical or inspiring.

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**THE 5 O’CLOCK TV NEWSCAST**

We try to cover a wide range of topics, with a heavy emphasis on local news, sports and weather. Here’s how our news director would usually vote:

<table>
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<tr>
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<th>COMMENTS</th>
</tr>
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<tbody>
<tr>
<td>STORM WARNING</td>
<td>We’ll wait and see if there’s any local damage.</td>
</tr>
<tr>
<td>COUNTY FAIR</td>
<td>Let’s go whole hog. Lots of extra photos, too.</td>
</tr>
<tr>
<td>TUITION HIKE</td>
<td>Other media will cover it; do older readers care?</td>
</tr>
<tr>
<td>VOLLEYBALL BILL</td>
<td>Cheesy public-relations stunt.</td>
</tr>
<tr>
<td>FLU SHOTS</td>
<td>Good consumer story; possible Page One.</td>
</tr>
<tr>
<td>BOLIVIA BUS CRASH</td>
<td>Sorry, we don’t run international news.</td>
</tr>
<tr>
<td>GIRL SCOUT COOKIES</td>
<td>This will make an adorable story, with photos.</td>
</tr>
<tr>
<td>LOTTERY WINNER</td>
<td>People win bigger jackpots all the time.</td>
</tr>
<tr>
<td>JAY-Z SEX CHANGE</td>
<td>None of us have ever heard of this guy.</td>
</tr>
</tbody>
</table>

**THE SMALL COMMUNITY WEEKLY**

We have limited resources and a tight regional focus — local people, local sports, issues that affect our community. Here’s how our editors would usually vote:

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</table>

**THE ONLINE CAMPUS NEWSPAPER**

Our website focuses exclusively on campus life, student sports and academics, with a little local news tossed in. Here’s how our editors would usually vote:

<table>
<thead>
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<th>COMMENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>STORM WARNING</td>
<td>We’ll wait and see if there’s any local damage.</td>
</tr>
<tr>
<td>COUNTY FAIR</td>
<td>No thanks; unless ag students are involved.</td>
</tr>
<tr>
<td>TUITION HIKE</td>
<td>Strong student interest. Give this story big play.</td>
</tr>
<tr>
<td>VOLLEYBALL BILL</td>
<td>Nobody cares, not even volleyball players.</td>
</tr>
<tr>
<td>FLU SHOTS</td>
<td>How soon until shots are available to students?</td>
</tr>
<tr>
<td>BOLIVIA BUS CRASH</td>
<td>Not even juicy enough for our “World Briefs.”</td>
</tr>
<tr>
<td>GIRL SCOUT COOKIES</td>
<td>Ugh. Please. This is SO not interesting.</td>
</tr>
<tr>
<td>LOTTERY WINNER</td>
<td>Appealing campus human-interest feature.</td>
</tr>
<tr>
<td>JAY-Z SEX CHANGE</td>
<td>Won’t run it, but we’ll e-mail it to all our friends.</td>
</tr>
</tbody>
</table>
What readers read

Delivering news and information effectively is part art, part science.

Everyone consumes the news in a different way. Different news media even give consumers different names: TV viewers. Radio listeners. Newspaper readers. And Web sites, which are used for viewing, listening and reading, call their users . . . . . . users.

Since this is a book on newswriting, we’ll focus primarily on readers. And as journalists have done for centuries, we’ll relentlessly ask: What do readers want? Serious issues or light gossip? Long narratives or short summaries? Words or pictures? Meat or fluff?

Smart journalists tailor their material to the reading habits and news appetites of their audience. And as new media transform the news media, it’s essential to monitor how effectively you’re communicating. What good is a story if nobody actually reads it?

SO HOW DO WE KNOW WHAT READERS READ?

◆ WE ASK THEM.
◆ WE WATCH THEM.

FOCUS GROUPS: Readers convene in small groups to critique a publication or react to new prototypes. A moderator guides the discussion while editors eavesdrop via camera or one-way mirror. Advantages: Ordinary folks offer unfiltered opinions about what you’re doing right and wrong; it’s a good way to test new ideas and revise strategies. Disadvantages: A handful of people may not accurately reflect the majority view. Worse, one or two loudmouths can sway everyone else’s opinions.

PHONE, MAIL AND WEB SURVEYS: Researchers compile a series of questions (How often do you read this publication? Which topics are most important to you?), then distribute questionnaires or conduct phone interviews with respondents who have been selected and screened to ensure the survey’s accuracy. Advantages: Surveys provide detailed data; the more questions are asked, the more comprehensive the findings. Results are generally reliable and accurate. Disadvantages: Respondents lie (“Yes, I always read editorials”). And editors often don’t know what to do with statistical results. Suppose 33 percent of your readers want more crime coverage. Is that a mandate? Or a minority?

MONITORING DEVICES: Cameras embedded in computer screens track users’ eye movements as they read Web pages (above). Cameras can monitor readers’ eyes as they scan newspaper pages, too. Advantages: The eyes don’t lie. We can see where people actually look. Disadvantages: Testing occurs in unnatural conditions, pressuring readers to read differently than they might if they were outside the lab.

OTHER WAYS TO GAUGE READER RESPONSE:

◆ Ethnography. Acting much like anthropologists, researchers study the habits and rituals of media consumers (often observing them in the field) to learn what, where, when and especially why readers read what they read.

◆ Sales/Web views. It’s simple math: Track which papers sell more than others, or which Web pages generate more traffic.

◆ Reader response. Monitor phone calls, e-mails and letters to the editor in response to topics and stories (both pro and con).

◆ Anecdotal feedback. It’s not always trustworthy, but reporters rely on word of mouth to gauge which stories strike a chord with sources, friends and colleagues.

If you produce a print publication or Web site, it’s essential to understand: Who are our readers? What topics attract them? How much do they read? What more do they need? The best way to get reliable answers is to conduct market research, which means surveying your audience, analyzing the statistics and drawing conclusions based on facts — not assumptions or speculations. Media companies often hire consultants (or employ their own research staffs) to monitor readers through:

HOW TO CONDUCT A QUICK, CHEAP, SEMI-SCIENTIFIC READER SURVEY

STEP 1 Recruit a dozen volunteers. (The more people you enlist, the more reliable your survey will be.) Aim for a representative mix of readers by age, gender, lifestyle, etc.

STEP 2 Ask your volunteers to read the next issue of your paper as they typically do — but tell them to circle everything they read with a dark felt-tip pen as they go through the paper. That may mean just a headline, a photo caption or the first two paragraphs of a story. (By “reading,” we mean processing words in a meaningful way, not just glancing.)

STEP 3 Ask your recruits to do this for several issues of the paper. If you’re a daily, ask them to read for a week; if you’re a weekly, have them read two or three issues. Collect the papers from them when they’re done.

STEP 4 Mark each pile so you know who’s who (i.e., “25-year-old male grad student”). Then ask: What did they consistently read? What didn’t they read? What topics or story treatments had the most (or least) success? Identify patterns and problems. Make changes, then try another survey.

A revealing page from a reader survey at an Omaha paper, showing how people often skip over text to view reader-friendly bullet items instead.
READERS ARE IN A HURRY

In the past, people devoted a big block of time — say, half an hour — to reading a newspaper or viewing a newscast. But in today’s sped-up, plugged-in world, we often absorb news in chunks throughout the day, in a steady series of upgrades rather than one big download.

“Readers use a wide variety of media, and there is a finite amount of time in their day,” says Mary Nesbitt, managing director of the Readership Institute, a media research center at Northwestern University. “There is no dearth of news and information, but there is a dearth of time.

“You are competing for their attention, so stories need to be clear, focused and to the point.”

READERS HAVE SHORT ATTENTION SPANS

“Nine times out of 10, readers prefer short stories to long stories,” Nesbitt says. Why? They’re impatient. They’re swamped by a sea of information, much of it meaningless. They’re distracted, too: According to a 2003 study, 74 percent of Americans regularly watch TV and read the newspaper at the same time.

It’s frustrating to admit it, but many readers just can’t seem to process long, complicated stories. So what’s a reporter to do?

“Start with the idea that the story will be short, then think about whether something longer is needed,” says Michele McLellan, director of Tomorrow’s Workforce, a newsroom training center. “Journalists often get this backward.”

READERS WANT STORIES THAT PERSONALLY CONNECT

“Readers want to see themselves in the newspaper,” McLellan says. Unfortunately, though, “newspapers focus heavily on the power structure and that means middle-aged, white, male, official perspectives dominate.”

That’s why successful reporters craft stories that focus on you, the reader, instead of them, those politicians and strangers over there.

“Institutional stories — stories about the actions of city council, the planning commission or the school board, for instance — are ignored,” Nesbitt says, “unless the reporter makes it clear why it really matters.

“People like to feel smarter about things that matter to them. Understand what people really care about, then in your work help them to smarten up.”

IS GOOGLE MAKING US STOOPIP?  

An excerpt from tech pundit Nicholas Carr’s 2008 essay in The Atlantic:

For more than a decade now, I’ve been spending a lot of time online. And what the Net seems to be doing is chipping away my capacity for concentration and contemplation.

My mind now expects to take in information the way the Net distributes it: in a swiftly moving stream of particles. Once I was a scuba diver in the sea of words. Now I zip along the surface like a guy on a Jet Ski.

Bruce Friedman, who blogs about the use of computers in medicine, has described how the Internet has altered his mental habits. “I now have almost totally lost the ability to read and absorb a lengthier article on the Web or in print,” he wrote. “I can’t read War and Peace anymore. Even a blog post of more than three or four paragraphs is too much to absorb. I skim it.”

READERS WANT STORIES TOLD IN A COMPELLING WAY

Dry, detailed summaries of news events are a staple of journalism, but if that’s all you give readers — an endless parade of facts, paragraph after paragraph after paragraph — you’ll sap their stamina.

Given a choice, readers generally prefer stories: real narrative dramas starring real people. Research shows that feature-style writing — with more personality, more why should I care attitude — often has more appeal than standard, “inverted pyramid”-style newswriting.

Readers will always want solid, accessible facts. If you’re smart, though, you’ll develop a versatile repertoire of reporting approaches.

“Readers respond to a variety of story forms,” Nesbitt says. “If a story can be more effectively told with a bulleted list, a series of photos, a Q-and-A format or a graphic, so be it.”

THERE’S MORE THAN JUST ONE TYPE OF READER

Some readers are hard-core news junkies. Others are casual browsers. Some love long, in-depth profiles. Others hate them. Some read the paper simply out of fear that they’ll miss something and feel left out. They want substantial newspapers, not bulky newspapers that pile up unread.

“People want complete news coverage, but they don’t want to have to spend too much time with the paper. They want in-depth stories, but they want jumps avoided at all costs. They want the important news, but it has to be personally relevant. They want substantial newspapers, but they don’t want bulky newspapers that pile up unread.”

Kris McGrath, newspaper researcher, on contradictory reader preferences

“People don’t actually read newspapers — they get into them every morning like a hot bath.”

Marshall McLuhan, media theorist

“Real journalists don’t want to write — they want to be read. Without readers, what’s the point?”

Christine Urban, newspaper research consultant

“News is newswiser the closer it is to the reader.”

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“This business of giving people what they want is a dope pusher’s argument. News is something people don’t know they’re interested in until they hear about it. The job of a journalist is to take what’s important and make it interesting.”

Reuven Frank, former president of NBC News

“We think people want serious, and they do, but they only want about 3 inches of serious on most things. USA Today got it wrong … they didn’t go far enough. I’m getting more and more convinced people want a smattering of everything but just a smattering, and you’d better tell them the nut graf quick. I call it ‘drive-through journalism’: filling and fast. And don’t forget to give them a side of fries or an apple pie along with it.”

Dawn Dreisler, executive editor, Amarillo Globe-News

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How a story gets written

News events can occur suddenly and unexpectedly — and when they do, you can't always predict where they'll lead. Here's an example of one such story, another thrilling newsroom adventure from the files of . . .

But when Jenny arrives, the classroom is empty — and on the blackboard she finds a startling message!

Back in the Epitaph newsroom, Jenny kicks the story around with her editor.

There's something odd about this, and you've got til six P.M. to dig it up. Get me the story and I'll run it on page one!

Jenny calls Dr. Siegel at his home —

This is Jenny Deadline from the Epitaph. Could we talk about your decision to resign?

No comment!

Jenny heads over to the biology department office to interview Siegel's students and colleagues.

No, I don't know why Dr. Siegel resigned. But just between you and me, I'm glad he's gone. That man gave me the creeps!

Jenny lands an interview with Dorsey Stevens, head of the biology department.

I'm shocked and saddened, Dr. Siegel was a valued member of our faculty for 20 years, and we will not be the same without him.

But why did the professor quit so abruptly? Isn't that peculiar?

Well, here's what he wrote in his letter: "For personal reasons, I shall resign effective immediately in order to spend more time with my family."
IN THE HALLWAY, JENNY INTERVIEWS TWO GRAD STUDENTS WHO HAD WORKED CLOSELY WITH DR. SIEGEL.

THE REAL REASON HE LEFT WAS THAT HE WAS ABOUT TO BE FIRED FOR SEXUALLY HARASSING ONE OF HIS STUDENTS! WHAT A PIG!

WELL, I THOUGHT HE WAS THE BEST TEACHER I EVER HAD! I WOULDN'T BE GOING TO MED SCHOOL IF IT WASN'T FOR DR. SIEGEL.

SO WHAT DID JENNY LEARN TODAY?

1. YOU OFTEN SPEND 90 PERCENT OF YOUR TIME CHASING A STORY.

2. NOT EVERYTHING A REPORTER HEARS MAKES INTO THE FINISHED STORY.

3. NOT EVERYTHING IS WHAT IT SEEMS. IN THIS CASE, IT TURNS OUT DR. SIEGEL ACTUALLY QUIETED BECAUSE HE'D JUST WON $5,000,000 IN THE LOTTERY!

COULD DR. SIEGEL HAVE SNUBBED THE PAPER FOR PRINTING THOSE RUMORS? SHOULD JENNY HAVE DONE ANYTHING DIFFERENTLY?

By JENNY DEADLINE

Epitaph staff reporter

After two decades in biology classrooms, Dr. Harris Siegel ended his campus career today with two words scrawled on a blackboard: “I QUIT.”

Siegel’s sudden resignation caught both students and colleagues by surprise.

“I’m shocked and saddened,” said Dorsey Stevens, head of the biology department. “Dr. Siegel was a valued member of our faculty for 20 years, and we will not be the same without him.”

In a letter sent to Stevens Monday morning, Siegel explained that “for personal reasons, I shall resign effective immediately, in order to spend more time with my family.”

Contacted by The Epitaph Monday afternoon, Siegel refused further comment, leaving some students to speculate that he had quit to avoid facing a sexual harassment complaint.

Students say they’ll miss Siegel. “He was the best teacher I ever had,” said graduate student Heather Lewis. “I wouldn’t be going to med school if it weren’t for Dr. Siegel.”

Dr. Hugh Lyon Sack will step in to teach Siegel’s classes the rest of the term. “I’ll do my best to fill his big shoes,” Sack said.
How the news comes together

It’s like an assembly line where workers race the clock to produce a new product each day.

Editors call it “the daily miracle.” And it does seem miraculous that despite blizzards, computer meltdowns, power outages and press jams, the newspaper gets printed and delivered day after day, year after year — sometimes century after century.

Large newsrooms operate like clockwork, and the key word is clock. Timing is everything in news production, whether you’re posting stories online or preparing them for printing. Newsrooms streamline the work flow so staffers can produce the best possible stories in the fastest, most efficient way.

Here’s a look at a typical day in the life of a big-city newsroom as dozens of editors, reporters, photographers and designers race the clock.

DIFFERENT DEPARTMENTS WITHIN THE NEWSROOM

Running a big news organization might require hundreds of reporters, a hundred editors, dozens of photographers, designers, online producers and clerks. Journalists usually work in one main newsroom, although some also operate from small suburban bureaus — or file photos and stories from the field.

Traditionally, newsroom staffers have been grouped into these general categories:

REPORTERS AND EDITORS

Reporters are assigned to beats. In big newsrooms, beats are organized into teams, such as:

- Business
- Family & Education
- Sports
- Crime & Justice
- Living
- City Life

A Crime & Justice editor, for instance, might supervise a variety of beats: prisons, federal court, night cops and family violence.

When a reporter files a story, it first goes to an editor on his or her team, who checks it for accuracy, organization and fairness.

COPY EDITORS AND PAGE DESIGNERS

Once stories are edited, they’re sent to copy editors and designers. Copy editors check stories for grammar, spelling and punctuation, add headlines, and then send everything to the presentation team, where designers have laid out the stories — with any additional photos, captions and graphics — on the page.

EDITORIAL BOARD

The editorial department usually works independently of the newsroom — often in a separate wing of the building — to produce the paper’s opinion pages. The editorial staff writes editorials that present the newspaper’s views on current events, selects letters to the editor and edits guest opinion columns. Papers often employ an editorial cartoonist, too.

PHOTO AND GRAPHICS

After returning from their assignments, photographers review their work, then select and process the best images for the newspaper. These are digitally sent to the presentation team for layout. Breaking news photos or videos are immediately posted online.

Meanwhile, graphic artists receive information from editors and reporters with which they build charts, graphs, maps and other graphic elements to accompany stories (like the illustrations on this page).
WHO’S WHO BEYOND THE NEWSROOM

Like reporters always do, we’ve focused all our attention on the newsroom. But all news organizations — whether they’re newspapers, television stations or Web sites — depend on other departments for their survival.

At a typical media company, nearly two-thirds of the employees work outside the newsroom to help produce and deliver the paper each day, selling ads, driving trucks, balancing the books and running the press.

Here’s a quick rundown of what goes on in other parts of the building while journalists are busy writing stories.

THE ADVERTISING DEPARTMENT
This is where the money gets made that keeps the business afloat. Hundreds of staffers may work in several key areas:

- **Classified ads**, processing ads for homes, cars, jobs, pets, etc.
- **Retail and display ads**, selling the ads that run below and beside news stories.
- **Advertising services**, helping clients write, edit and design their ads.

THE PRODUCTION DEPARTMENT
These staffers transfer news and advertising into pixels and ink:

- **Computer services**. Technicians help maintain the newsroom’s hardware, software and servers.
- **Camera and composing**. These workers prepare pages for printing, turning them first into negatives, then into plates that are mounted on the press.
- **The pressroom**. Here, pages are printed and bundled for delivery.

THE CIRCULATION DEPARTMENT
It often takes hundreds of employees working night and day to distribute the newspaper, recruit new subscribers and respond to calls from customers.

But delivering the paper is their most important job. Most of those papers go to subscribers; comparatively few are sold in street racks and stores. (Online publications — those without ink-on-paper editions — have no need for circulation departments. They can avoid most of the printing functions and costs of the production department, as well.)

Information adapted from a timeline prepared by The Oregonian and illustrated by Steve Cowden.

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During the day:

- **3 P.M.** Editors pick top stories.
- **4 P.M.** Most reporters are now back in the newsroom, writing to meet the deadline for tomorrow’s printed paper. Top editors meet one last time to solve last-minute problems and make their final front-page story selections.
- **5 P.M.** Photographers make final decisions on photos and videos. Reporters continue turning in their stories. The copy desk edits all stories and either posts them online or forwards them to layout editors.
- **6 P.M.** This is the deadline for reporters to file stories for tomorrow’s paper (though breaking front-page news may wait another hour). It’s also the deadline for sending photos to page designers for layout.
- **7 P.M.** Copy editors continue to review stories for accuracy, grammar and style then add headlines and cutlines. Except for last-minute stories, most editing is finished by 7:45.
- **8 P.M.** Page designers send the last of their pages to composing for the first edition. The presses start rolling at 8:30. Big metro dailies may print later editions, as well.
- **9 P.M.** If the paper prints a second or third edition, reporters and editors will be scrambling to assemble that material now.
- **10 P.M.** Most reporters are done for the day, though a few remain to update their blogs or file stories online.
- **11 P.M.** All the editors and reporters have headed home. One makeup editor remains until 1 a.m., checking the wires for late-breaking news.

During the night:

- **3 P.M.** The newsroom’s top editors meet again to review the day’s news and discuss how to treat (and where to run) the day’s biggest stories. Copy and layout editors begin editing stories and designing news pages.
- **4 P.M.** The production department, as well.)

- **5 P.M.** The circulation department, as well.)

- **6 P.M.** The presses start rolling at 8:30. Big metro dailies may print later editions, as well.

- **7 P.M.** Copy editors continue to review stories for accuracy, grammar and style then add headlines and cutlines. Except for last-minute stories, most editing is finished by 7:45.

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Who’s who in the newsroom

Publications are like armies. They need clear lines of authority to avoid chaos.

Like armies, they have powerful generals who call the shots (editors and publishers) while the ground troops (reporters and photographers) rush onto the battlefield. And like armies, news organizations rely on teamwork for their survival. Getting stories assigned, written, edited and published is a group effort.

So who does what? Journalistic job descriptions vary from newsroom to newsroom. Small organizations often require a broader range of responsibilities. Reporters might find themselves interviewing the mayor one minute, shooting his photo the next, and then posting that material online.

Still, it all begins with reporters tracking down news. At most papers, writers are either:

◆ General assignment reporters who cover an endless variety of topics, depending on what kinds of events occur from day to day; or

◆ Beat reporters who cover a specific topic: politics, crime, education, sports, movies. Most reporters at most publications are assigned to beats, because that’s the most efficient way to ensure coverage of every major news event.

This organizational chart shows the hierarchy in a typical midsized newsroom. The actual number of desks may vary, but the overall system is one that’s worked for decades at publications big and small.

Outside the newsroom, these three departments ensure that a print publication is produced and profitable. The ad staff, in particular, generates the revenue that pays the bills. Usually, these managers all have equal clout and report directly to the publisher.

WHEN IT COMES TO WEB CONTENT, news organizations are still trying to find the most efficient way to produce material, simultaneously, for two different media: a newspaper and the Web. A radio station and the Web. Or sometimes, even, the Web and radio and TV.

In many newsrooms, different teams craft material for each separate platform. Once reporters finish their stories, an online production team reworks them for the organization’s Web site. There’s a logic to that work flow, but there’s a downside, too. Simply shoveling stories online doesn’t provide extra value for Web visitors.

And it doesn’t give Web producers time to plan interactive, multimedia extras. Instead of thinking online first, reporters often treat the Web as an afterthought.

Or a nuisance.

As a result, many newsrooms now try to integrate their online staffing into the daily work flow as much as possible. Rather than operating a separate Web Desk in a corner of the newsroom (or on a separate floor), online producers work within each department. This makes it easier for reporters to generate extra online content — audio, video, slide shows and Web links — as they prepare their stories.
LIFE AT A SMALL WEEKLY
Scott Byers, The N’West Iowa Review

Scott Byers is sports editor of the N’West Iowa Review (circulation 5,600). Byers is one of 10 staffers in a newsroom that produces the Review and two other weekly publications (the Sheldon Mail-Sun and an entertainment tabloid).

So what do you do each week?
Primarily writing, quite a bit of editing, contributing to the layout and design. I do the headline writing. I’ve done photography before, but really, I only do that in a pinch.

How many stories a week do you write?
During peak season — I counted it up one week this summer, when we were doing baseball and softball — I did 106 game stories.

What’s the most fun part of your job?
I do. I like working for a newspaper that has a lot of freedom. I don’t have to write 106 stories. I get to sit around and talk to people about sports all day and get paid for it. I absolutely love sports.

What is the best thing about working at a small paper?
Total control. I have absolute and total control over everything that goes on in sports, basically. The owners know me and trust me, and they know I know what I’m doing, so pretty much anything I want to do, I can do.

And there’s no one looking over my shoulder. I make my own hours; I’m here when I wanna be, I’m gone when I wanna be. As long as it gets done before deadline, it doesn’t seem to matter to anyone.

What’s the downside to working at a small paper?
You have to do it all yourself. There’ll be weeks where you have to write 106 stories. (Laughs.) I mean, I can do it, but nobody likes to be that busy.

What would you tell someone who wants to become a sports editor?
Primarily writing, quite a bit of editing, contributing to the layout and design. I do the headline writing. I’ve done photography before, but really, I only do that in a pinch.

More on national politics. And to do those stories requires time and doing. I try to do stories that connect the dots in a way that’s different from what everyone else is doing. I try to do stories that connect the dots in a way that’s different from what everyone else is doing.

How many stories a week do you write?
If I’m on a news event like we just had — the Republican national convention — I’ll write three or four stories a day. I might write one or two stories a week, and sometimes I’ll work on a story that’ll take several weeks to do. But I can say with confidence that there’s never been a week when I wrote 106 stories.

USA Today is a huge operation. Do you like working in a newsroom that big?
I do. I like working for a newspaper that has a lot of impact. When you write a story, it gets read across the country. I like that I write for a newspaper that’s delivered every day to the driveway of my mother’s home outside Wichita, Kansas.

My whole career, I’ve covered the White House and national politics, where hundreds of reporters cover the same stories I do. And at USA Today, I can cover that area in a way that’s different from what everyone else is doing. I try to do stories that connect the dots in a way that other people haven’t, or that challenge the conventional wisdom. And to do those stories requires time and resources. Many times, I do stories that involve polling, and our polling editor knows more about that than I do. Or database manipulation — our database editor does that better than I can. Or presentation, so a story makes a big splash on the front page, which graphic artists are able to do. It’s a collaboration that makes the whole greater than any one of us could do by ourselves. It takes a big paper to support that kind of journalism.

Is your job fun?
Yeah, it’s great. I really love everything about it. I love going out to see events. I love interviewing people — man-on-the-street kinds of interviews. I love coming back and trying to write in a way that conveys to a reader everything I saw, that’s engaging and accurate. And I like going to headquarters and seeing the paper put together at night: the people doing the layout, choosing the pictures. I really feel so fortunate to do something that I like so much. There’s just not another thing I’d rather do.
What it’s called
Want to sound like a reporter? Talk the talk.

When you start writing for a publication, it might be a daily (printed every morning), a weekly (printed, say, every Wednesday) or a newsletter published once a month.

It might be a mainstream broadsheet (The New York Times), an alternative tabloid (The Village Voice) or some specialty publication (Fur & Feather Magazine).

If you’re a reporter, your stories will be a specialty publication (Fur & Feather Magazine).

A phrase that tells readers what it’s called

Not all publications use the same jargon, but there’s agreement on most terms. Here are some common elements found in a typical news story.

BYLINE
The reporter’s name, often followed by credentials. Many papers require that stories be a certain length — or written by a staffer — to warrant a byline.

DATELINE
Gives the location of a story that occurred outside the paper’s usual coverage area.

LEAD
(also spelled jede). The opening of a story. Here, this news lead condenses the key facts of the event into the first paragraph.

QUOTE
Someone’s exact words, usually spoken to the reporter during an interview.

ATtribution
A phrase that tells readers the source of a quote OR the source of information used in the story.

HEADLINE
The big type, written by copy editors, that summarizes the story.

PHOTO
Photos are either shot by staff photographers or purchased from national wire services. Most newspaper photos run in black-and-white, since color printing is more expensive; online, most photos are in color.

PHOTO CREDIT
A line stating the photographer’s name (often adding the paper he or she works for.)

LIFOUT QUOTE
(also called a pullquote). A quotation from the story that’s given special graphic emphasis.

TAGLINE
Contact information for the reporter, enabling readers to provide feedback.

American news consumers relax at home by reading a broadsheet newspaper. American news consumers relax at home by reading a tabloid newspaper.

Broadsheets are large-format papers, roughly 14 by 22 inches — though in recent years, publishers have gradually shrunk paper sizes to reduce printing costs. Tabloid pages are generally half the size of broadsheets.

THE PARTS OF A STORY
Not all publications use the same jargon, but there’s agreement on most terms. Here are some common elements found in a typical story.

Freeway closed as ornery oinker hogs traffic

A pig named Mama falls onto the freeway, causing hours of commuter chaos

By SUSAN PAYNENO
Staff reporter

PORTLAND — Westbound traffic on Interstate 84 was backed up for nearly five miles early Monday when “Mama,” a 600-pound hog on the way to slaughter, fell from the back of a truck.

For two frustrating hours, the sow refused to budge. Fred Mickelson told police that he was taking six sows and a boar from his farm in Lyle, Wash., to a slaughterhouse in Carlton when Mama escaped. “I heard the tailgate fall off, and I looked back and saw her standing in the road,” Mickelson said with a sigh. “I thought: ‘Oh, no. We’ve got some real trouble now.’”

Mama was “pretty lively and loud” when she hit the ground, Mickelson said, lumbering between cars and causing havoc on a foggy day. There were no accidents, police said.

After about an hour of chasing the pig with the help of police, Mickelson began mulling over his options, which included having a veterinarian tranquilize the hog.

About 10 a.m., a crew of highway workers arrived and decided to use a front-end loader to pick up the sow and load her back into the truck.

“That pig was in no hurry to move,” said Wally Benson, the highway crew chief. “I think she knew where she was going, and she was in no hurry to get there.”

Even the police were sympathetic to the pig’s plight.

“That pig really honked off a lot of commuters,” said trooper Tracy Collins — a vegetarian. “But I was sad to see her go.”

Sue Payneno covers traffic and transportation issues in Oregon and Washington. She can be reached at suspayneno@news.com.
THE PARTS OF A PAGE

Join stories together and you create a full newspaper page. And at most newspapers, no page is more important than Page One, which showcases the most compelling stories and images. Here’s a look at the components you might find on a typical front page:

**TEASER**
(also called a promo or skybox). This is designed to grab readers’ attention so they’ll buy the paper and read this story in the sports section.

**REFER**
This alerts readers that there’s another story on the same topic in another part of the newspaper.

**WIRE STORY**
A story written by a reporter working for another publication or a national news service, then sent (by telegraph, in the old days) nationwide.

**MUG SHOT**
A close-up photo of someone’s face. These usually run small — just an inch or two wide.

**CENTERPIECE**
(also called a lead story). Editors decided that this was the top story of the day — either because of newsworthiness or reader appeal — so it gets the best play and the biggest headline on Page One. Notice how this story isn’t about a current event; it’s a type of feature story called a follow-up.

**INDEX**
One of the last page elements that copy editors produce before sending the paper off to the press.

**LOGO**
A small, specially designed title (often with art) used for labeling special stories or series.

**NEWS WEB PAGES** use many of these same terms but add a few of their own. For a closer look ➤ 159
Tools, talent and temperament

A career in journalism can be rewarding and fun, but it’s not for everybody.

As a reporter for the New York Herald Tribune put it years ago: “The newspaper business is the only enterprise in the world where a man is supposed to become an expert on any conceivable subject between 10 o’clock in the afternoon and a 6 p.m. deadline.”

That’s the downside of journalism — but that’s its appeal, too. Every day, you learn something new. You meet fascinating people. You get a front-row seat to history, and you never have to dress up, get a license, sell anything or even know anything. Just ask a lot of questions and the stories write themselves. Well …… almost.

What does it take to be a reporter? First, let’s go shopping.

THE BASIC HARDWARE: TOOLS EVERY REPORTER NEEDS

In the old days, all you needed was a card stuck in your hatband that said PRESS, and presto! You were a reporter. Nowadays, the standards are higher and the technology is smarter. To be a modern journalist, you need:

**NOTEBOOK**
Sure, it’s the most low-tech tool in your tool-box, but it’s also the most essential: cheap, portable, nothing to break, no batteries to fail. Just add a pencil and you’re ready to interview anybody, anywhere.

*Smart tip:* Use spiral-bound pads. They give you better control when you flip pages while scribbling notes.

*Best bet:* Learn speedwriting or shorthand so you can quote fast talkers more accurately.

**DIGITAL VOICE RECORDER**
Why use a recorder? As we’ll discuss later, you may want to to ensure you quote everyone accurately. You might want to protect yourself from charges that you misquoted somebody. Or maybe you don’t want to look too conspicuous while you’re reporting a story.

*Smart tip:* Learn the laws in your state governing taping of conversations.

*Best bet:* Buy a digital recorder with speech-recognition software and you can convert voices to text as you transfer files to your computer.

**COMPUTER**
A fast, reliable computer — and fast, reliable computer skills — are essential. As a reporter, you’ll be plugged in constantly to work the Web, send e-mail, store your notes and write your stories. (To file reports from the field, you’ll need a portable laptop.)

*Smart tip:* Take a typing class. Build up speed and you’ll be able to type as fast as you can think — which is always handy.

*Best bet:* If you want extra job security in any newsroom, become adept at a variety of software, so you can do page layout, image processing, podcasts, Web design and video editing. (See below.)

**TELEPHONE**
Sure, this seems ridiculously obvious. But you might be surprised at the hours you’ll spend working the phones once you start reporting full time. A telephone is still the most effective way to pester people for information — especially a cell phone, if you’re working a beat that takes you out of the office.

*Smart tip:* A Bluetooth headset frees your hands so you can write or type while you talk.

*Best bet:* Shop for a cell phone that can take high-resolution photos — better yet, videos — so you can transmit images back to the newsroom that are good enough to print as well as post online.

**CAMERA**
At most publications, there aren’t enough photographers because there aren’t enough photographers. So if you want to make your stories more appealing, sharpen your skill with a digital camera. (Besides, in many newsrooms, reporters are required to shoot their own photos.)

*Smart tip:* Carry extra batteries and an extra memory card — just in case.

*Best bet:* Make sure your camera shoots high-resolution video, too, so you can post movies onto your publication’s Web site.

**AND IF YOU REALLY WANT TO IMPRESS YOUR BOSS…**

“The people who can shoot video, write stories, do radio on the side, basically do it all — these are the journalists of the future,” says John Schidlovsky, director of the Pew Fellowship in International Journalism. So why wait? Start training yourself today to be the multimedia reporter of tomorrow. That means becoming adept in both print and video.

*Smart tip:* Shooting video is easy; editing it is trickier, but just as essential. Learn to narrate, overdub, edit and upload video projects singlehandedly.

*Best bet:* Keep abreast of new advances in multimedia storytelling. If you can produce audio, video, animated graphics and text, you can get a job anywhere.

“Journalists should be people in whom there is at least a flicker of hope.”
— Sen. Paul Simon

“The only qualities essential for real success in journalism are rat-like cunning, a plausible manner and a little literary ability.”
— H.L. Mencken, legendary journalist

“A good journalist is a rewarding sight. He must have a zest for events. He must have a dedication to facts and a scent of humbug. He must cultivate skepticism while avoiding cynicism. He must learn to cover causes for which he can have sympathy but must not display loyalty. He must be incorruptible. He must go where he is not wanted, and be resistant to those who are too welcoming. And for all of this, his hours will be long, his pay inadequate, and his standing in the community not particularly high.”
— Thomas Griffith, Time magazine editor

“Any idiot can pick up a pen and a notebook and call himself a journalist—and many of them do.”
— Sean Scully, freelance journalist

“You go out and meet someone new every day, in a new situation, and they tell you something you’ve never known before, in a place you’ve never been. What keeps you alive is the daily surprise. It’s a (expletive) joy.”
— Jimmy Breslin, columnist
GOT WHAT IT TAKES TO BE A REPORTER?
Right about now, you may be wondering: What have I gotten myself into? Stay calm. Self-doubt (bordering on panic) is common among beginning reporters.

To find out if you have the right stuff to be a journalist — the talent to turn facts into stories and the temperament to shove a microphone into some stranger’s face — take this test and rate your reporter-osity.

Check the boxes in the left-hand column which are most true for you, then total up your points to see how you scored.

CHECK THE BOX THAT'S MOST TRUE:  

1. I enjoy reading. I consume a lot of books and magazines.  
☐ YES ☐ NO

2. Writing is fun and rewarding. And I’m confident that people genuinely enjoy the stuff I write.  
☐ YES ☐ NO

3. I am lousy at spelling. My grammar and punctuation ain't so great, neither.  
☐ YES ☐ NO

4. I’m technologically skilled enough to shoot video, download files from the Web, post photos online, etc.  
☐ YES ☐ NO

5. I can organize my ideas and write quickly when I need to.  
☐ YES ☐ NO

6. I’d make a good game-show contestant because I’m good at remembering facts and trivia.  
☐ YES ☐ NO

7. I’m efficient and self-sufficient when it comes to doing tedious library or Internet research.  
☐ YES ☐ NO

SCORE 1 pt. for
☐ YES ☐ NO

SCORE 2 pts. for
☐ YES ☐ NO

SCORE 3 pts. for
☐ YES ☐ NO

SCORE 2 pts. for
☐ YES ☐ NO

SCORE 1 pt. for
☐ YES ☐ NO

SCORE 3 pts. for
☐ YES ☐ NO

SCORE 2 pts. for
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☐ YES ☐ NO

SCORE 2 pts. if you said
☐ YES ☐ NO

SCORE 1 pt. if you said
☐ YES ☐ NO

CHECK THE BOX THAT'S MOST TRUE:  

8. I’m generally more curious than most people I know.  
☐ YES ☐ NO

9. In public situations, I’m pretty shy. I avoid asking questions in class, for instance.  
☐ YES ☐ NO

10. I think it’s unpatriotic to dispute or criticize government officials.  
☐ YES ☐ NO

11. When I choose a career, I’ll need a stable, 9-to-5 job where my workday is routine and I make big money.  
☐ YES ☐ NO

12. If I really want something, I’m tenacious until I get it.  
☐ YES ☐ NO

13. When I’m under pressure, I’m able to stay calm and focused without losing my temper.  
☐ YES ☐ NO

14. Whenever people criticize what I say or do, it really annoys me. Who do these people think they are?  
☐ YES ☐ NO

THE BEAT GOES ON AND ON AND ON...

Not every reporter is cut out to cover hard news. For some of you, covering cops, courts and car crashes may be a real downer.

Luckily, though, lots of reporting jobs allow you to write about the things you enjoy. At The San Francisco Chronicle for instance, you could cover the sex beat.
Get a job in Orlando, and you can work the Disney World beat.

Here’s a list of other unusual, intriguing beats created at newspapers throughout the United States:

- Shopping malls
- Pets
- Pro wrestling
- Boating
- Beer
- Wine
- Cars and automotive news
- Auto racing
- Computer games
- The porn industry
- Death and dying
- Golf
- Children’s books
- Book clubs
- Weather
- Hunting and fishing
- Hiking and biking
- Gardening
- Recreational vehicles
- Religion
- The environment
- Classical music
- Technology
- Children and families
- Senior issues
- Traffic
- Travel
- The state fair
- Culture, race and diversity
- Celebrities and gossip
- Military affairs

- Gaming (covering local casinos)
- Wal-Mart (at a paper in Arkansas near Wal-Mart’s headquarters)
- Olympics (at a paper in Colorado Springs, home of the U.S. Olympic Committee)
WHAT’S THE BEST JOB IN THE NEWSROOM — YOUR DREAM JOB?

Travel writer: Get paid to see, feel, taste, smell and write about the world’s most beautiful and interesting places? Sign me up.

Katy Muiddon, The Oregonian

The one I have now: converged reporter, covering a beat for print, TV and online. I get to do everything, except manage. Quite a deal.

Mark Fagan, Journal-World (Lawrence, Kan.)

WHAT’S THE WORST JOB IN THE NEWSROOM?

I’d hate working on the copy desk because those folks are stuck in the newsroom all day and never meet interesting people.

Heather Ratcliffe, St. Louis Post-Dispatch

I think an assistant city editor on a political or city hall beat would suck. In fact, I did it and it did suck. Too much pressure from the top and bottom, no time to reflect and generally bad writers who think they’re the Second Coming.

Kim Severson, San Francisco Chronicle

The job I’d least like to have is crime reporter, which I’ve already done, thank you very much. It’s an extremely important job, obviously. But those cops treat you like crap. You have to have a thick skin.

Deborah L. Shelton, St. Louis Post-Dispatch

Writing obituaries. Get one name wrong (sometimes the family member or the funeral home screws up), and you’ll hear about it for days.

Michael Becker, Journal-Advocate (Sterling, Colo.)

Overnight editor on the local desk. Horrible hours and numbing routine broken by the terror of huge stories breaking out without anyone at hand to help.

Jerry Schwartz, The Associated Press

Editor. It’s all tasks, “goal-settings,” meetings. You imitate but do not create. You give off heat and light . . . but so does a trash fire.

Roy Wenzl, The Wichita Eagle

Covering courts for a big paper with neurotic editors. No fun getting pulled in a dozen different directions by morons who can’t make up their minds.

Judd Slivka, The Arizona Republic

Because it’s the most difficult job, I vote for city editor. Constant interruptions from reporters and other editors, the need to make quick decisions on coverage and the daily barrage of calls from unhappy or just weird readers make this the toughest task in any newsroom.

Leah Beth Ward, Yakima Herald-Republic

Covering the state legislature, because it tends to be the most scrutinized job with the least creative freedom, because editors love taking the trivia of government and forcing it down readers’ throats.

Ron Sylvester, The Wichita Eagle

The guy who cleans around and under my desk. It really is a landfill of half-used notebooks, old documents and dust-gathering reference books. A mess.

Mark Fagan, Journal-World (Lawrence, Kan.)
WHAT INSPired YOU TO BECOME A REPORTER?

My uncle used to tell me these amazing, compelling, engrossing stories around the campfire. I thought he was the coolest guy ever. Now I get paid to do that every day.

Kevin Pang, Chicago Tribune

I never planned on it. In college, I majored in history and even dropped a newswriting course because it was boring. But I still wrote for the college paper and loved seeing my written words in print. When I found I could combine the thrill of writing with the ability to ask anyone almost anything, anywhere, I was sold.

Leah Beth Ward, Yakima Herald-Republic

I was inspired by the Vietnam War. I believe the American public would have opposed that war from the outset if media had put out better information. That still guides me — giving people information to make decisions about their future.

Rick Bella, The Oregonian

I can’t do math. I’m horrible, terrible, a disaster with numbers. Journalism seemed to be the only major that didn’t require four years of math.

Judd Silvka, The Arizona Republic

As a young girl, I watched my grandmother read the morning and afternoon newspapers. I asked, why both? Her answer became my goal: “I want to see who tells the better story.”

Connie Sexton, The Arizona Republic

Here was what was cool about it right away: I, a shy person, had a reason to ask anybody anything. And they would answer!

Jeff Mapes, The Oregonian

I decided to become a reporter when I was in the fourth grade. Perhaps it’s because I loved reading and grew up on newspapers; my father bought the Chicago Sun-Times and Chicago Tribune daily. My career plans began to gel when I was in high school. I subscribed to several teen-oriented and women’s publications. I never saw people who looked like me, a black woman, in these publications. They didn’t speak to my issues and I decided to change that. I settled on newspapering because of Watergate. I just loved the government-watchdog role journalists play and decided I needed to be a part of that.

Toni Coleman, Pioneer Press (St. Paul, Minn.)

WHO’S YOUR JOURNALISTIC HERO?

Edna Buchanan of the Miami Herald. She brought humanity to cop stories in an accessible way that inspired me to do the same. Following is my favorite lead of hers, about a man shot while in line at a McDonald’s:

“Gary Robinson died hungry.”

Erin Barnett, The Oregonian

Mike Royko. He was funny, fearless and looked out for the powerless. Through his writing, readers learned that the newspaper was on their side. I hope they still feel that way, but I wonder.

Ken Fuson, The Des Moines Register

Mike Royko. For humor, grace, outrage, intelligence and his simple, elegant and direct prose.

Don Hamilton, The Columbian

I’ll never forget my reporter father, while covering a coal mine disaster, talking with women making tissue paper funeral flowers. Ever since I was a tag-along toddler, he’s been inspiring me.

Bob Batz Jr., Pittsburgh Post-Gazette (His father, Bob Batz, is also a feature writer, at the Dayton Daily News)

I was selected to be editor of our Girl Scout Newspaper, a project for some career badge. I was 10, and I loved it. I was much better at that than I was selling cookies.

Jill Barrall, Hutchinson (Minn.) Leader

My dad, Jack Kennedy, is a high school journalism teacher and ever since I can remember, I wanted to be just like his student editors. They just seemed so cool to my grade school eyes — there was the gothic girl with the huge black hair and tons of eyeliner, the popular jock, the studious student body president, the freaks, the weirdos and everyone in between. They all flocked to my dad’s class, and I did, too.

It must be in the blood: my grandfather was a journalism major, my dad a teacher, my sister and I working journalists. Choosing a different occupation never crossed my mind. And now, at 31, I still look to my dad for advice.

Lesley Kennedy, Rocky Mountain News (Denver, Colo.)

Don’t laugh. My hero is Carl Kolchak, the television character on the 1974-75 show “The Night Stalker.”

Kolchak chased down the most wonderful and wild news stories about vampires, werewolves and mummies. I always wanted to do those stories, but unless the mayor sucks some councilman’s blood during a city council meeting, or the president of the park district suddenly is seized by the mummy’s curse, it ain’t going to happen for me.

Here’s the clincher: Not one of Carl Kolchak’s news stories was ever published. His editor always tore them up at the end of the show and told Carl to go cover something real for a change. Carl just kept doing what he did without fear or fail. That’s the kind of news reporter I want to be when I grow up.

Kevin Harden, Valley Times (Beaverton, Ore.)

Thomas Jefferson, who said that if given a choice between government and no newspapers, and newspapers and no government, he would prefer the latter. His point was that an informed citizenry is more important to a vital democracy than the exact structure of its institutions.

Michael Becker, Journal-Advocate (Sterling, Colo.)

Seymour M. Hersh, who fearlessly roots out the worst, the hardest stories about the American experience and makes us face the reality. From Vietnam to Iraq, he has been a voice that refuses to be silent when all others are cowed.

Peter Sleeth, The Oregonian

David Broder, because in an era of talking-head gas-bag pundits, he remains the political writer that everyone looks to for balanced, insightful coverage.

Jim Camden, The Spokesman-Review (Spokane, Wash.)
1. WHICH STORY IS MORE NEWSWORTHY?

Choose the word or phrase that makes each story most newsworthy to local readers, and explain your reasoning.

1. An earthquake struck ______ today, killing at least 50.
   a) Malaysia  b) San Diego

2. The office of ______ was evacuated today after a clerk opened a letter believed to contain anthrax.
   a) Oprah Winfrey  b) the British ambassador to Egypt

3. Police arrested 20 suspected terrorists in downtown Toronto today _______.
   a) after intercepting suspicious e-mail messages  b) after a three-hour gun battle

4. ______ is being treated at a local hospital.
   a) The governor’s son  b) An ebola victim

5. A local policeman died last weekend after _______.
   a) his plane crashed in the Alaska wilderness.  b) he tried to rescue a young boy from drowning.

6. A drunk driver was killed after his car hit a tree _______.
   a) on New Year’s Eve  b) on the way to his 100th birthday party

7. Convicted double murderer Arthur Itis escaped from prison _______.
   a) one year ago today  b) last night

8. ______ takes effect at midnight tonight.
   a) A pay hike for state legislators  b) A new local pooper-scooper law

2. WHERE SHOULD THESE STORIES RUN?

Not every story is right for every news outlet. Choose from A, B, C, and D to show where you’d expect each of these stories to run. Remember, each story might fit in more than one of these news outlets:

A = Trib.com (The daily Springfield Tribune online)  B = The Weekly Springfield Community Crier
C = Springfield University’s student radio station  D = The Weekly World Enquirer (below)

1. Former Yankee legend and baseball Hall-of-Famer Bo Linball died last night in a Brooklyn nursing home at age 103.
   ______ 2. Rhoda Rooter, a local botanist, stunned the state flower show last weekend by unveiling Sapphire Serenity, the world’s first naturally hybridized blue rose.
   ______ 3. A Springfield College professor resigned Tuesday after winning $5 million in the state lottery.
   ______ 4. A man claims that a prostitute he hired in a Springfield hotel turned out to be an alien who tried to suck his brain.
   ______ 5. A new fad on Canadian college campuses: “pumping,” where students stick bicycle pump nozzles up their sphincters to give themselves a rush of air.
   ______ 6. A typhoon struck Borneo this morning, killing more than 400 and leaving thousands homeless.
   ______ 7. The Springfield County commissioners approved permits for a new waste-disposal site yesterday.
   ______ 8. A doctoral psychology student at Springfield College believes that tattoos lower your IQ.

3. WHAT’S IT CALLED?

A sentence or paragraph that provides descriptive information about a photograph.

2. __________________

A phrase that identifies the source of a fact, opinion or quote in a story.

3. __________________

The area or subject that a reporter is responsible for covering.

4. __________________

Words in large type running above or beside a story to summarize its content.

5. __________________

The reporter’s name, usually printed at the beginning of a story.

6. __________________

According to William Randolph Hearst, it’s anything that makes a reader say “Gee whiz.”

7. __________________

The first sentence or paragraph of a story.

8. __________________

A graphic treatment of a quotation taken from a story, often using big bold or italic type and a photo.

9. __________________

Words appearing at the very beginning of a news story that identify the city where the story was filed.

10. __________________

To continue a story on another page.

Want to try more reporting exercises online? Visit the ONLINE LEARNING CENTER at www.mhhe.com/harrower2e